

“Alteo closes the financial year with a profit after tax of Rs 910m, an increase of 28% driven by the first residential deliveries at Anahita Beau Champ Smart City and stronger margins in Energy”

|                                                                   |                                                                  |                                                                          |                                                                            |                                                                            |                                                                    |
|-------------------------------------------------------------------|------------------------------------------------------------------|--------------------------------------------------------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------------------------|
| Revenue<br><b>Rs 4.2bn</b> ▲ 11%<br><small>FY25: Rs 3.8bn</small> | EBITDA<br><b>Rs 1.4bn</b> ▲ 19%<br><small>FY25: Rs 1.2bn</small> | Profit after tax<br><b>Rs 910m</b> ▲ 28%<br><small>FY25: Rs 713m</small> | Earnings per share<br><b>Rs 2.70</b> ▲ 25%<br><small>FY25: Rs 2.16</small> | Dividend per share<br><b>Rs 0.75</b> ▲ 14%<br><small>FY25: Rs 0.66</small> | Net debt to EBITDA<br><b>0.06x</b><br><small>FY25: (0.03)x</small> |
|-------------------------------------------------------------------|------------------------------------------------------------------|--------------------------------------------------------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------------------------|

Group review

Group revenue for the year ended 30 June 2026 rose 11% to Rs 4,247m. This was driven by the sale of serviced plots and construction progress in the Property cluster. Weaker sugar prices pushed Agro-business revenue down by 3% whilst the Energy cluster saw its topline remain mostly flat.

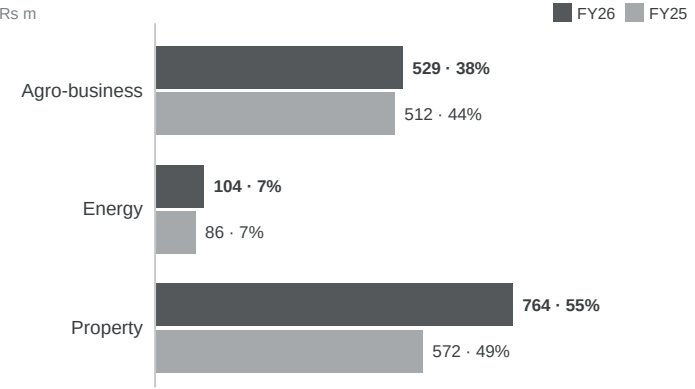
EBITDA rose 19% across the Group to Rs 1,396m translating into a higher profit after tax of Rs 910m, representing a 28% increase. The flow-through impact of higher revenue as well as positive movements in the value of biological assets and investment properties contributed to this enhanced performance.

The movement in total comprehensive income to Rs 1,548m (2025: Rs 698m) is the result of the Group's land and buildings being revalued to their carrying amount as part of the valuation exercise conducted for the financial year.

Operating activities generated Rs 539m of cash (2025: Rs 361m) and investing activities a net Rs 108m, as land realisations exceeded capital expenditure and cane replantation. Financing outflows of Rs 916m comprised dividends of Rs 316m and the repayment of borrowings and leases. Cash and cash equivalents closed at Rs 522m (2025: Rs 791m).

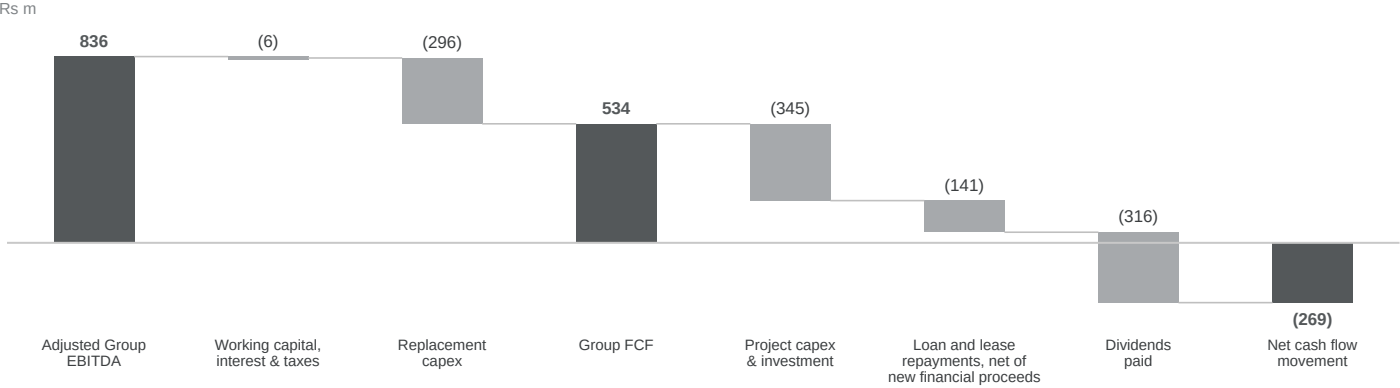
Net debt was Rs 81m and gearing 0.4%, against net cash of Rs 39m a year earlier. A final dividend of Re 0.50 per share brought the total for the year to Re 0.75 (2025: Re 0.66).

EBITDA allocated by cluster



Cluster EBITDA reconciles to group EBITDA without consolidation adjustments. Share of group EBITDA for each year shown beside the bars.

Free cash flow generation and deployment



Free cash flow conversion of 64% of adjusted EBITDA. Adjusted EBITDA is stated after the removal of fair value movements on biological assets and investment properties and profit on the sale of land, with cash proceeds added, resulting in a net movement of (Rs 560m) against reported EBITDA of Rs 1,396m.

Performance by cluster

| Agro-business<br><i>Field and factory gains partly absorb weaker sugar prices</i> |                                        |                                            | Energy<br><i>Lower pass-through tariffs offset by a broader generation mix</i> |                                               |                                            | Property<br><i>First deliveries at Anahita Beau Champ Smart City transform the cluster</i> |                                     |                                             |
|-----------------------------------------------------------------------------------|----------------------------------------|--------------------------------------------|--------------------------------------------------------------------------------|-----------------------------------------------|--------------------------------------------|--------------------------------------------------------------------------------------------|-------------------------------------|---------------------------------------------|
| Revenue<br><b>Rs 2,427m ▼ 3%</b>                                                  | EBITDA<br><b>Rs 529m ▲ 3%</b>          | PAT<br><b>Rs 136m ▼ 9%</b>                 | Revenue<br><b>Rs 959m 0%</b>                                                   | EBITDA<br><b>Rs 104m ▲ 20%</b>                | PAT<br><b>Rs 74m ▲ 64%</b>                 | Revenue<br><b>Rs 950m ▲ 103%</b>                                                           | EBITDA<br><b>Rs 764m ▲ 34%</b>      | PAT<br><b>Rs 700m ▲ 35%</b>                 |
| Sugar accruing<br><b>57.8k T ▲ 1%</b>                                             | Special sugars<br><b>74.6k T ▲ 41%</b> | Raw sugar price<br><b>Rs 26.4k/T ▼ 10%</b> | Exports from coal<br><b>124.2 GWh 0%</b>                                       | Exports from biomass<br><b>51.4 GWh ▲ 13%</b> | Exports from solar<br><b>15.9 GWh ▼ 2%</b> | Total plots sold<br><b>31 ▲ 675%</b>                                                       | VEFA units sold<br><b>15 ▲ 400%</b> | Yielding asset base<br><b>Rs 154m ▲ 75%</b> |

Revenue was Rs 2,427m (2025: Rs 2,511m) and profit after tax Rs 136m (2025: Rs 150m), the shortfall reflecting a fall in revenue per tonne of sugar accruing to Rs 26,378 from Rs 29,416. Operations strengthened with cane harvested rising 8% to 551,631 tonnes on yields of 77.2 tonnes per hectare (2025: 68.4), and the increase in special sugar volumes adding Rs 52m to milling revenue. Cluster EBITDA was 3% higher at Rs 529m, inclusive of a favourable movement of Rs 145m in the valuation of consumable biological assets.

Revenue of Rs 959m was in line with the prior year: exports to the CEB grid rose to 175.6 GWh from 170.1 GWh, offset by a lower coal tariff, which tracks the coal price. Biomass export increased to 51.4 GWh from 45.4 GWh, with higher bagasse volumes supplemented by output from cane trash and wood chips, while coal-fired generation was flat. Exports from solar relate to the production of energy from Helios Beau Champ. The improved mix lifted EBITDA 20% to Rs 104m, and profit after tax rose to Rs 74m from Rs 45m, helped by lower depreciation and a net tax credit of Rs 8m (2025: charge of Rs 4m).

Revenue more than doubled to Rs 950m (2025: Rs 467m). Anahita Beau Champ Ltd contributed Rs 648m, comprising Rs 327m from the delivery of 31 serviced plots at Echo des Champs and Rs 321m recognised on villa and apartment construction. Golf revenue rose to Rs 161m from Rs 141m, while Anahita Estates revenue fell to Rs 81m as its land inventory programme concluded. EBITDA increased 34% to Rs 764m and profit after tax 35% to Rs 700m, inclusive of fair value uplift on investment properties and a gain on the partial realisation of land invested in the Mall de Flacq, a commercial joint-venture project with Ascencia, located at Bonne Mere.

Cluster figures are stated before intra-group eliminations and consolidation adjustments (revenue: Rs 88m in FY26 and Rs 123m in FY25), which reconcile the clusters to the group.

Outlook

In Agro-business, sugar prices appear to have bottomed out, against a backdrop of rising prices in Europe due to drought conditions. Cane yields and recovery are encouraging so far for crop 2026. In Property, revenue will continue to follow construction progress on the VEFA villas and apartments at Anahita Beau Champ Smart City, supported by the fully reserved Mont Piton 3 morcellement, which should be completed in the second semester of the next financial year. In Energy, the cluster will continue to prioritise efficiency and renewable generation.