COMMUNIQUE

The Board of Directors (the "Board") of MCB Group Limited ("MCBG" or the "Company") wishes to inform its shareholders and the public in general that Mr Dipak Chummun will step down from his position as Group Chief Finance Officer with effect from 31 December 2026 to pursue the next stage of his career.

As part of this transition, Dipak has stepped down with immediate effect from the Board of MCB Group Limited and from the Boards of the Group's subsidiaries.

The Board of Directors expresses its appreciation to Dipak for his contribution to the Group and wishes him every success in his future endeavours.

The Board is satisfied that the Group has the requisite leadership depth, expertise and succession arrangements to ensure continuity in the management of its affairs and the execution of its strategic priorities. Appropriate transition arrangements have been initiated, and further announcements will be made, as appropriate, in due course.

By order of the Board 06 November 2026

MCB Group Corporate Services Ltd
Company Secretary

This notice is issued pursuant to Listing Rule 11.3.

The Board of MCBG accepts full responsibility for the accuracy of the information contained in this communiqué.